Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF: Regulation and				
Compliance (Labor				
Services) Michael Mauro				
Desired Outcome(s):				
To enhance the safety, health and economic well being of lowa's workforce and public through consultation and enforcement of state regulations.	Overall occupational injury, illness, and fatality rates in lowa. (All industries including state and local governments).	Injury and illness incidence rate of 8 or below per 100 employees for all industries.	4.8%	Improve productivity through process improvements including Kaizen events.
Activities, Services, Products	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended Actions
1. Wage Claims	Time elapsed from claims opening to closing.	Average time not to exceed 365 days.	189.8	Improve process efficiency and provide backup support.
2. Contractor registrations	Time elapsed from date completed registration application is received to date certificate is issued.	Average time not to exceed 7 days.	7	Improve process efficiency and provide backup support.

Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF: Research, Analysis &				
Information Management				
Ed Wallace				
Desired Outcome(s):				
Develop and provide workforce information and analysis to help customers make sound labor market decisions.	Electronic and hard copy publications accessed	5,000 All publications distributed or accessed electronically per month or 60,000 annually		Improve data and performance measurement systems for informed decision-making. The publications have been moved to a website, and will be immeasurable until Google analytics is operational.
Activities, Services,	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended
Products				Actions
1. Data Production &	Percentage of contract	100 % of contract		Continue to work with BLS and
Analysis	deliverables produced on	deliverables will be		other stakeholders in meeting
	time and within federal	produced on time and meet		their needs.
	quality parameters	federal quality parameters		

2. Labor Availability Studies	Percent of state with current	Current data to complete	Continue to respond to requests
	data	statewide analysis (90%)	in a timely manner and undertake
			methodology improvements to
			reflect current economic trends.

Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF: Resource Management				
Desired Outcome(s): To	Customer satisfaction rates	95%		Improve communications both
provide customer support				internally and externally.
services for the Department.				
Activities, Services,	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended
Products				Actions
Financial Management	Annual financial audit	All audit findings will be		
Kelly Taylor	findings	resolved per agreed upon		
		audit finding resolutions and		
O lafamantian Tanhandan	Duning at Time alice and	within identified timeframes.		Continue to requite a region to and
2. Information Technology	Project Timeliness	IT projects will be		Continue to monitor projects and
Gary Bateman		completed on-time at least 50% of the time		deadlines throughout the year
3.	Customer Service	80% of calls are to be		
Э.	Customer Service	answered on first call		
4.		95% of e-mails will be		
4.		responded to within 24		
		hours		
5.	Security	100% of zero patches will		
0.	Occurry	be installed within 24 hours		
6.		100% of other patches will		
		be installed within 7 days		
7.	Network	IWD Network and server		
		uptime will be up at least		
		95%		
8.		99% of IWD Network issues		
		will be detected within 1		
		hour		
9. Information Technology	Customer Satisfaction Rate	95% satisfaction on internal		Formalize survey method
Gary Bateman		customer surveys		
10. Communications Web	Web Statistics (hits per	8.5 million hits/month for	·	Rewrite of IWD websites to
Administration	month)	IWD's family of sites		include more services and newer
Gary Bateman				t echnology

Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF: Economic Supports				
(Unemployment Insurance)				
Mike Wilkinson				

Desired Outcome(s): To provide temporary funds for eligible, unemployed workers in order to maintain lowa's	Benefits Accuracy Measurement (BAM) (Proper payment rate)	92%		Goal 2: Improve products and services based on customer input.
skilled workforce and stabilize lowa's economy.				BAM results are shared quarterly with selected staff as part of process improvement.
	Percentage of acceptance sample cases that pass (Tax Performance System).	94%		Completion of MIUI in Feb 2013 will significantly improve quality and performance.
Activities, Services, Products	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended Actions
1. UI Tax	New employer determinations	70% of determinations within 90 days of the end of the quarter in which the employer is liable.		Streamline unemployment insurance tax processes and system, including multi-year automation project. The on-line process for completing the new employer liability determinations will be complete and will become a mandatory function for new employers. This will significantly increase timeliness.
2. UI Claims	Timeliness of first payments	87% of first payments made within 21 days		1) Continue to expand the scope of the "Automatic processing" of Internet claims. 2) Ensure fact finding interviews are scheduled and completed timely. 3) Expand the SIDES and E-Response system to all employers.
UI Claims – Improper Payment	Improper Payment Rate	The 2015 national target for Improper Payment Rate is 11.3%	11.168%	1) Improve technology of initial and continued claims to reduce errors associated with identity, dependents, BYE and work search. 2) Use fraud detection and data analytics to focus on prevention of fraud
UI Claims – First Level Benefits	Random sample of cases reviewed using DOL quality review criteria	The 21 day time lapse criterion separation/non-separation determination is 80%		

Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF: Adjudication and				
Dispute Resolution				
(Workers' Compensation)				
Commissioner Cortese				
Desired Outcome(s): To	Number of cases pending in	No more than 250 fully		Increase assistance from
adjudicate the rights and	appeal	submitted cases.	104	deputies.
duties of workers and				
employers under workers'				
compensation and				
unemployment insurance				
laws to stabilize lowans				
incomes during periods of				
disability and provide				
employers with fair and				
predictable employment				
standards.				
A - 1'- 11' 0	Danifornia Managaria	Desference Temper(fe)	0045 D 11 -	044
Activities, Services,	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended
Products	Time along adding a patition	A company time a cuill mat access and		Actions Continue efforts to eliminate
Workers' Compensation – Adjustication 8	Time elapsed from petition	Average time will not exceed	F74	
Adjudication &	to decision.	670 days.	571	redundant and unproductive
Compliance				activities to improve staff morale
Joseph Cortese	Time along ad from bearing	Average time will not even a		and productivity.
	Time elapsed from hearing	Average time will not exceed	100	Manage case assignments using
	to decision.	90 days.	109	"on-time" inventory management.
2. Unample ment lagrices	Manaura tima langa fram	In 600/ of aggree degicies will		Appeals should be able to
2. Unemployment Insurance Appeals Emily Chafa	Measure time lapse from	In 60% of cases, decision will	65.75%	Appeals should be able to maintain timeliness in SFY
Appeals Emily Chara	date of filing to date of decision.	be issued within 30 days of	05.75%	
	decision.	filing.		2016. The goal will be to further improve efficiency as measured
	Random sample of cases	90% of cases score 85% or		by minutes per unit. The Appeals section must be
	reviewed using DOL quality	higher.	97.4%	vigilant to ensure that in the
	review criteria	Tilgrier.	31. 4 /0	effort to improve timeliness
	Teview Citiena			numbers, that quality is not
				sacrificed. The goal is to
				continue to exceed U.S. DOL
				quality measures.
				quality illeasules.

Core Function	Outcome Measure(s)	Outcome Target	2015 Results	Link to Strategic Plan Goal(s)
CF : Workforce Development Services				
				Grow Iowa's skilled workforce.
Desired Outcome(s): To provide a successful labor exchange for businesses and job seekers. LMI	Size of Iowa's workforce	Increase overall size of lowa's workforce above 1.583 million.	1,654,000	Improve products and services based on customer input. Iowa has more people working now than at any other time in the state's history.
Activities, Services, Products	Performance Measures	Performance Target(s)	2015 Results	Strategies/Recommended Actions
Field Office Operations (Wagner-Peyser)	Entered employment rate	EER = 65 %		Expand and enhance outreach efforts to our business customers in order to focus more clearly on business needs and how IWD can address them.
2. Skill Training (Workforce Investment Act – Adults)	Entered employment rate	EER = 65 %		Provide specialized services and projects for segments of the population that are underrepresented in the workforce.